CITY OF WILLARD, MISSOURI
224 W. Jackson Street P.O. Box 187 Willard, MO 65781 417-742-3033 417-742-3080 Fax

MEETING AGENDA AND PACKET

BOARD OF ALDERMEN

Special Meeting

September 26, 2011

6:00 PM - Willard City Hall

224 W. Jackson Street

Mayor
Tom Keltner

Board Members
David Hemphill
Tim Magee
David Roggensees
Ed Simmons
Cyndi Trapp
Bryan Vincent

www.cityofwillard.org

CITY OF WILLARD
BOARD OF ALDERMEN
SPECIAL MEETING
SEPTEMBER 26, 2011
6:00 P.M.

Notice posted on September 22, 2011.

Notice is hereby given that the City of Willard, Board of Aldermen will conduct a special meeting at 6:00 p.m., September 26, 2011, at Willard City Hall, 224 W. Jackson, Willard, Missouri.

The tentative agenda of this meeting includes:

PLEDGE OF ALLEGIANCE

Call the meeting to order

1. Roll Call
2. Agenda Amendments/Approval of Agenda
3. Citizen Input *(5 minute limit per person)*
4. 2012 Budget Workshop
5 Adjourn meeting

REPRESENTATIVES OF THE NEWS MEDIA MAY OBTAIN COPIES OF THIS NOTICE BY CONTACTING:

Dale Duvall
224 West Jackson
P O Box 187
Willard, MO 65781

IF YOU HAVE SPECIAL NEEDS, WHICH REQUIRE ACCOMMODATION, PLEASE NOTIFY CITY PERSONNEL AT CITY HALL. ACCOMMODATIONS WILL BE MADE FOR YOUR NEEDS.

Dale Duvall, City Clerk

City of Willard
2012 Budget

General Fund	2012 Budget	2011 Projected	2010 Actual	2009 Actual	2008 Actual
Revenues					
Asset Sales	0.00	0.00	0.00	0.00	$1,755.00
Building Permits	10,000.00	10,000.00	14,100.00	1,050.00	$66.00
Cable TV Franchise	16,000.00	16,000.00	14,800.00	24,536.00	12,826.00
County Road & Bridge	28,500.00	27,500.00	26,725.00	25,500.00	23,309.00
DARE	0.00	0.00	0.00	0.00	0.00
Electric Franchise	220,000.00	215,000.00	202,037.00	181,791.00	176,500.00
Emergency Mgmt	0.00	0.00	0.00	0.00	0.00
Engineering Fees Rec'd	0.00	0.00	0.00	0.00	0.00
FEMA Disaster Reimb	0.00	0.00	0.00	0.00	0.00
Gas Franchise	48,000.00	48,000.00	42,100.00	44,010.00	45,427.00
Grant Revenues	0.00	7,500.00	97,000.00	83,284.00	35,690.00
Interest Income	1,600.00	1,900.00	1,600.00	2,356.00	6,525.00
LEST	24,000.00	24,000.00	19,790.00	55,785.00	21,765.00
Merchants Licenses	5,000.00	5,000.00	4,920.00	4,400.00	3,373.00
Miscellaneous	1,000.00	21,150.00	10,650.00	164,373.00	18,920.00
Mobile Phone Lease	52,000.00	52,000.00	49,320.00	47,772.00	37,320.00
Motor Vehicle Taxes	142,000.00	125,000.00	122,200.00	118,400.00	123,365.00
Planning & Zoning	5,000.00	5,000.00	23,423.00	15,190.00	23,100.00
Real Estate Taxes	173,000.00	190,000.00	185,300.00	181,544.00	149,500.00
Recycle Center Income	500.00	250.00	0.00	0.00	0.00
Sales & Use Tax	390,000.00	390,000.00	375,855.00	373,595.00	388,196.00
Sales Tax - Cap Improv	0.00	0.00	0.00	154,216.00	170,000.00
Special Event Income	0.00	0.00	0.00	0.00	0.00
State LET Acct	500.00	500.00	607.00	545.00	500.00
Trash Income	13,000.00	0.00	0.00	0.00	0.00
Traffic Court Fines	75,000.00	75,000.00	105,296.00	70,100.00	60,250.00
	1,205,100.00	1,213,800.00	1,295,723.00	1,548,447.00	$1,298,387.00

General City Gov't	2012 Budget	2011 Projected	2010 Actual	2009 Actual	2008 Actual
Supplies/Services					
Advertising	1,000.00	1,200.00	1,280.00	1,200.00	890.00
Audit Fee	10,000.00	15,300.00	3,200.00	2,200.00	1,235.00
Contract Labor	2,500.00	10,000.00	11,000.00	1,800.00	0.00
Dues/Subscriptions	1,800.00	1,800.00	2,225.00	4,000.00	3,900.00
Election Expense	8,000.00	2,800.00	2,900.00	4,900.00	2,700.00
Insurance	12,000.00	10,500.00	12,500.00	18,600.00	9,100.00
Legal	30,000.00	30,000.00	41,150.00	45,300.00	52,103.00
Professional	5,000.00	13,000.00	12,500.00	7,650.00	9,128.00
Office Supplies	5,000.00	8,500.00	11,600.00	11,550.00	13,500.00
Repairs/Maint	2,000.00	2,000.00	1,800.00	1,250.00	2,257.00
Supplies	5,000.00	7,500.00	4,600.00	4,200.00	7,600.00
Telephone	4,500.00	8,000.00	10,600.00	7,400.00	6,900.00
Travel/Training	2,500.00	2,500.00	2,500.00	1,600.00	4,700.00
Utilities - Electric	5,000.00	4,500.00	4,600.00	4,100.00	3,850.00
Utilities - Gas	2,500.00	2,000.00	1,325.00	2,300.00	1,130.00
Utilities - Other	750.00	750.00	550.00	835.00	730.00
Vehicle Expense - Gas	1,000.00	1,000.00	125.00	100.00	1,525.00
Vehicle Expense - Other	1,000.00	500.00	225.00	0.00	300.00
	99,550.00	121,850.00	124,680.00	118,985.00	121,548.00
Capital Expenditures					
Capital Asset Exp	0.00	5,100.00	4,350.00	10,650.00	87,129.00
	0.00	5,100.00	4,350.00	10,650.00	87,129.00
Personnel					
Payroll Taxes	6,800.00	6,750.00	5,500.00	4,590.00	4,655.00
Retirement	4,200.00	6,200.00	9,350.00	9,200.00	6,750.00
Salaries	88,500.00	88,500.00	72,175.00	60,000.00	60,900.00
Group Insurance	10,000.00	19,000.00	21,350.00	19,700.00	15,105.00
	109,500.00	120,450.00	108,375.00	93,490.00	87,410.00
	209,050.00	247,400.00	237,405.00	223,125.00	296,087.00

	2012 Budget	2011 Projected	2010 Actual	2009 Actual	2008 Actual
Public Safety					
Debt Service					
Interest	4,000.00	1,975.00	18,450.00	4,850.00	2,600.00
Lease Payments	16,000.00	31,000.00	14,000.00	28,000.00	26,000.00
	20,000.00	32,975.00	32,450.00	32,850.00	28,600.00
Supplies/Services					
Building Expense	1,000.00	1,000.00	600.00	25.00	0.00
Contract Labor	500.00	100.00	5,800.00	500.00	210.00
DARE	1,000.00	1,000.00	1,000.00	2,000.00	1,360.00
Dues/Subscriptions	500.00	300.00	975.00	1,550.00	665.00
Insurance	6,500.00	5,000.00	21,675.00	35,100.00	32,200.00
Legal	20,000.00	20,000.00	30,400.00	29,700.00	19,300.00
Professional	2,000.00	7,500.00	13,415.00	14,000.00	11,500.00
Office Expense	5,000.00	4,000.00	3,915.00	6,300.00	5,600.00
Repairs/Maintenance	2,500.00	3,500.00	11,600.00	2,000.00	1,100.00
Supplies	9,000.00	8,000.00	5,735.00	6,250.00	8,620.00
Telephone	6,000.00	12,000.00	11,700.00	7,400.00	8,900.00
Travel/Training	5,000.00	5,000.00	2,600.00	2,900.00	7,250.00
Utilities - Electric	4,000.00	3,800.00	3,700.00	3,425.00	3,400.00
Utilities - Gas	3,300.00	3,000.00	2,500.00	1,950.00	2,900.00
Utilities - Other	1,500.00	1,500.00	500.00	1,500.00	515.00
Vehicle Expense- Gas	30,000.00	28,000.00	27,400.00	22,700.00	30,200.00
Vehicle Expense - Other	16,000.00	14,000.00	11,560.00	10,300.00	13,525.00
	113,800.00	117,700.00	155,075.00	147,600.00	147,245.00
Personnel					
Group Insurance	45,000.00	60,000.00	56,380.00	50,500.00	40,000.00
Retirement	23,500.00	20,000.00	17,900.00	16,350.00	20,400.00
Salaries	400,000.00	412,000.00	390,042.00	394,000.00	364,300.00
Salaries - Overtime	2,500.00	1,000.00	0.00	5,100.00	7,000.00
Uniforms	6,500.00	6,500.00	7,150.00	6,500.00	5,850.00
Payroll Taxes	31,400.00	31,525.00	29,800.00	30,500.00	28,310.00
	508,900.00	531,025.00	501,272.00	502,950.00	465,860.00
State Funds					
CVC Fees Paid	4,000.00	4,000.00	5,700.00	7,900.00	3,450.00
Court Automation Fees	4,000.00	4,000.00	0.00	0.00	0.00
POST Fund	500.00	600.00	825.00	625.00	500.00
	8,500.00	8,600.00	6,525.00	8,525.00	3,950.00
Capital Expenditures					
Capital Asset Exp	0.00	1,000.00	18,150.00	42,350.00	41,800.00
	0.00	1,000.00	18,150.00	42,350.00	41,800.00
	651,200.00	691,300.00	713,472.00	734,275.00	687,455.00

	2012 Budget	2011 Projected	2010 Budget	2009 Actual	2008 Actual
Streets					
Supplies/Services					
Contract Labor	1,000.00	3,000.00	4,175.00	3,520.00	250.00
Insurance	2,000.00	2,000.00	4,675.00	514.00	10,800.00
Paving	39,000.00	10,000.00	1,900.00	19,175.00	4,400.00
Recycle Ctr Expense	4,500.00	0.00	0.00	0.00	0.00
Repairs/Maintenance	1,000.00	1,500.00	4,175.00	0.00	330.00
Stormwater	10,000.00	5,000.00	0.00	0.00	6,300.00
Street Lights	57,000.00	55,000.00	51,000.00	50,161.00	47,600.00
Supplies	5,000.00	10,000.00	13,600.00	28,200.00	27,300.00
Tree Maintenance	10,400.00	6,400.00	1,404.00	675.00	5,350.00
Utilities - Electric	4,500.00	3,500.00	2,980.00	1,900.00	1,525.00
Utilities - Gas	1,500.00	1,000.00	125.00	1,600.00	1,630.00
Utilities - Other	2,000.00	7,500.00	5,200.00	3,606.00	2,670.00
Vehicle Expense - Gas	4,500.00	4,000.00	9,600.00	6,700.00	14,600.00
Vehicle Expense - Other	4,500.00	4,000.00	5,350.00	4,150.00	6,500.00
	146,900.00	112,900.00	104,184.00	120,201.00	129,255.00
Personnel					
Group Insurance	3,500.00	5,000.00	4,300.00	8,975.00	11,450.00
Payroll Taxes	2,300.00	3,600.00	3,550.00	2,900.00	4,225.00
Retirement	1,500.00	2,200.00	2,350.00	1,900.00	2,500.00
Salaries	30,000.00	28,600.00	46,400.00	36,000.00	54,600.00
Salaries - Overtime	0.00	0.00	0.00	1,950.00	625.00
	37,300.00	39,400.00	56,600.00	51,725.00	73,400.00
Capital Expenditures					
Capital Asset Exp	0.00	22,000.00	1,110.00	65,760.00	26,325.00
	0.00	22,000.00	1,110.00	65,760.00	26,325.00
	184,200.00	174,300.00	161,894.00	237,686.00	228,980.00

Planning/Development	2012 Budget	2011 Projected	2010 Actual	2009 Actual	2008 Actual
Supplies/Services					
Contract Labor	2,000.00	4,000.00	12,782.00	12,650.00	1,490.00
Dues/Subscriptions	100.00	100.00	10.00	0.00	203.00
Professional	1,500.00	3,000.00	3,850.00	7,375.00	3,400.00
Office Supplies	500.00	500.00	450.00	525.00	720.00
Repairs/Maint	250.00	250.00	725.00	10.00	0.00
Telephone	1,000.00	1,000.00	1,000.00	1,240.00	870.00
Travel/Training	500.00	250.00	425.00	0.00	210.00
Vehicle Exp - Gas	750.00	500.00	60.00	0.00	160.00
Vehicle Exp - Other	1,000.00	2,000.00	260.00	330.00	75.00
	7,600.00	11,600.00	19,562.00	22,130.00	7,128.00
Personnel					
Group Insurance	3,000.00	4,000.00	4,000.00	6,200.00	8,220.00
Payroll Taxes	2,850.00	2,825.00	3,580.00	3,650.00	2,920.00
Retirement	1,740.00	1,900.00	2,910.00	3,630.00	5,310.00
Salaries	37,000.00	36,829.00	46,766.90	47,467.00	38,200.00
	44,590.00	45,554.00	57,256.90	60,947.00	54,650.00
Capital Expenditures					
Capital Asset Exp	0.00	0.00	0.00	0.00	3,750.00
	0.00	0.00	0.00	0.00	3,750.00
	52,190.00	57,154.00	76,818.90	83,077.00	65,528.00

	2012 Budget	2011 Budget	2010 Actual	2009 Projected	2008 Actual
Emergency Management					
Supplies/Services					
Supplies	1,000.00	1,000.00	1,025.00	3,000.00	7,650.00
Telephone	750.00	750.00	50.00	1,000.00	500.00
Travel/Training	250.00	250.00	550.00	250.00	50.00
	2,000.00	2,000.00	1,625.00	4,250.00	8,200.00
Personnel					
Payroll Taxes	1,400.00	2,625.00	1,300.00	1,450.00	1,365.00
Salaries	18,000.00	25,000.00	16,975.00	19,000.00	17,800.00
	19,400.00	27,625.00	18,275.00	20,450.00	19,165.00
	21,400.00	29,625.00	19,900.00	24,700.00	27,365.00

2012 Projected Beg Cash Balance	10,535.58	
Investment Funds	255,626.00	
2012 Income	1,205,100.00	
2012 Expenditures	1,116,040.00	
Net for FY 2012		89,060.00
Transfer to Parks	56,000.00	
2012 Projected Ending Ba Cash Balance	50,000.00	
Investment Funds	249,221.58	

Water/Sewer Fund Budget 2012

Water Fund

Revenues	2012 Budget	2011 Projected	2010 Actual	2009 Actual	2008 Actual
Asset Sales	0.00	0.00	0.00	0.00	0.00
Grant Receipts	0.00	0.00	0.00	332,907.00	0.00
Interest Income	2,500.00	2,500.00	3,530.00	3,100.00	15,110.00
Meter Installations *	6,500.00	10,000.00	18,500.00	5,700.00	46,850.00
Miscellaneous	1,000.00	2,500.00	3,100.00	114,780.00	1,800.00
Penalty Income	30,000.00	45,000.00	39,000.00	21,100.00	18,565.00
Water Sales-Comm	42,000.00	40,000.00	38,800.00	37,150.00	36,000.00
Water Sales-Resi	740,000.00	725,000.00	745,200.00	711,000.00	642,221.00
	822,000.00	825,000.00	$848,130.00	$1,225,737.00	$760,546.00
		* 10 new meters			

Expenses	2012 Budget	2011 Projected	2010 Actual	2009 Actual	2008 Actual
Supplies/Services					
Advertising	250.00	0.00	700.00	1,900.00	800.00
Audit Expense	5,000.00	0.00	10,100.00	7,710.00	5,300.00
Bldg Maintenance	1,000.00	0.00	20.00	0.00	0.00
Contract Labor	2,000.00	4,000.00	9,600.00	3,140.00	2,200.00
Dues/Subscriptions	500.00	250.00	850.00	625.00	335.00
Insurance	9,000.00	5,000.00	13,000.00	18,400.00	13,250.00
Legal	1,000.00	1,500.00	4,000.00	4,200.00	9,200.00
Professional	5,000.00	15,000.00	11,650.00	29,300.00	92,950.00
Office Supplies	8,000.00	15,000.00	21,000.00	17,000.00	15,000.00
Repairs/Maintenance	90,000.00	90,000.00	85,900.00	53,296.00	29,425.00
Supplies	15,000.00	20,000.00	68,000.00	75,210.00	73,500.00
Travel/Training	4,000.00	3,000.00	2,000.00	2,200.00	3,625.00
Utilities - Electric	65,000.00	60,000.00	60,975.00	49,725.00	38,950.00
Utilities - Other	3,500.00	4,500.00	3,375.00	3,718.00	5,150.00
Vehicle Exp - Gas	11,000.00	10,000.00	9,225.00	8,700.00	10,300.00
Vehicle Exp - Other	2,000.00	1,500.00	2,400.00	3,600.00	4,000.00
	222,250.00	229,750.00	302,795.00	278,724.00	303,985.00

Water - Continued	2012 Budget	2011 Projected	2010 Actual	2009 Actual	2008 Actual
Capital Expenditures					
Capital Asset Exp	25,000.00	35,000.00	0.00	0.00	0.00
Equipment	5,000.00	1,000.00	0.00	0.00	0.00
	30,000.00	36,000.00	0.00	0.00	0.00
Personnel					
Group Insurance	27,000.00	29,500.00	28,700.00	22,575.00	17,600.00
Payroll Taxes	17,500.00	17,200.00	14,000.00	17,100.00	14,250.00
Retirement	10,600.00	9,000.00	11,550.00	10,319.00	7,800.00
Salaries	225,000.00	225,000.00	182,400.00	221,400.00	181,700.00
Salaries - Overtime	2,500.00	0.00	600.00	2,500.00	5,800.00
	282,600.00	280,700.00	237,250.00	273,894.00	227,150.00
Debt Service					
Interest Expense	58,750.00	69,500.00	62,825.00	62,125.00	24,350.00
Principal Payments	40,000.00	37,500.00	70,000.00	67,500.00	50,000.00
Fiscal Agent Fees	1,500.00	2,000.00	800.00	1,181.00	805.00
	100,250.00	109,000.00	133,625.00	130,806.00	75,155.00
Cost of trash service not shown as it is a pass thru cost					
	635,100.00	655,450.00	673,670.00	683,424.00	606,290.00

Sewer Fund

Revenues	2012 Budget	2011 Projected	2010 Actual	2009 Actual	2008 Actual
Asset Sales	0.00	0.00	0.00	0.00	0.00
Devel Lift St Fees	0.00	0.00	0.00	0.00	0.00
Interest Income	2,500.00	2,500.00	2,100.00	300.00	6,600.00
Hook-up Fees Rec'd *	9,000.00	5,000.00	20,000.00	9,650.00	69,600.00
Penalty Income	38,000.00	20,000.00	28,200.00	29,000.00	27,900.00
Sewer Sales	800,000.00	850,000.00	828,165.00	780,000.00	679,800.00
	849,500.00	877,500.00	$878,465.00	$818,950.00	$783,900.00
		* 10 new hook-ups			

Expenses	2012 Budget	2011 Projected	2010 Actual	2009 Actual	2008 Actual
Supplies/Services					
Advertising	250.00	0.00	400.00	330.00	96.00
Audit Expense	5,000.00	0.00	4,000.00	7,710.00	5,300.00
Bldg Maintenance	1,000.00	0.00	0.00	0.00	0.00
Contract Labor	2,000.00	2,000.00	1,000.00	3,375.00	2,325.00
Dues/Subscriptions	500.00	0.00	500.00	620.00	335.00
Insurance	15,000.00	4,000.00	18,000.00	18,875.00	12,945.00
Legal	1,000.00	1,500.00	2,500.00	4,600.00	6,900.00
Professional	2,500.00	20,000.00	5,000.00	32,181.00	41,500.00
Office Supplies	8,000.00	10,000.00	6,000.00	16,475.00	13,900.00
Repairs/Maintenance	20,000.00	30,000.00	15,000.00	31,610.00	23,108.00
Spfd Sewer Chgs	300,000.00	260,000.00	230,000.00	244,500.00	220,550.00
Supplies	15,000.00	15,000.00	25,000.00	50,000.00	34,600.00
Travel/Training	4,000.00	3,000.00	2,000.00	2,100.00	1,220.00
Utilities - Electric	52,000.00	52,500.00	46,500.00	48,325.00	43,150.00
Utilities - Other	10,000.00	12,000.00	9,000.00	9,100.00	9,600.00
Vehicle Exp - Gas	10,000.00	10,000.00	10,000.00	10,000.00	10,370.00
Vehicle Exp - Other	4,000.00	4,000.00	3,000.00	3,650.00	3,100.00
	450,250.00	424,000.00	377,900.00	483,451.00	428,999.00

Sewer - Continued	2012 Budget	2011 Projected	2010 Actual	2009 Actual	2008 Actual
Capital Expenditures					
Capital Asset Exp.	25,000.00	75,000.00	0.00	0.00	0.00
Equipment	5,000.00	1,000.00	0.00	0.00	0.00
	30,000.00	76,000.00	0.00	0.00	0.00
Personnel					
Group Insurance	23,000.00	29,500.00	25,300.00	22,350.00	17,530.00
Payroll Taxes	17,500.00	17,250.00	20,000.00	17,100.00	14,250.00
Retirement	10,600.00	10,000.00	14,300.00	10,320.00	7,800.00
Salaries	225,000.00	225,000.00	254,000.00	221,400.00	181,700.00
Salaries - Overtime	2,500.00	0.00	3,000.00	1,550.00	3,525.00
	278,600.00	281,750.00	316,600.00	272,720.00	224,805.00
Debt Service					
Interest Expense	76,600.00	79,000.00	80,600.00	82,000.00	43,200.00
Principal Payments	60,000.00	57,500.00	40,000.00	37,500.00	50,000.00
Fiscal Agent Fees	3,000.00	3,000.00	3,000.00	1,950.00	3,060.00
	139,600.00	139,500.00	123,600.00	121,450.00	96,260.00
Miscellaneous					
Hook-up Expense	3,000.00	2,500.00	7,500.00	1,800.00	7,500.00
	3,000.00	2,500.00	7,500.00	1,800.00	7,500.00
	901,450.00	923,750.00	825,600.00	879,421.00	757,564.00

Summary						
2011 Beg Cash Balance				139,978.00		
Investment Funds				76,125.00		
2011 Income				1,671,500.00		
2011 Expenses				1,536,550.00		
Net for FY 2012					$134,950.00	
2011 Ending Cash Balance				100,000.00		
Investment Funds				251,053.00		
COP Funds for major system improvements				200,000.00		

City of Willard 2012 Budget					
Park Fund	2012 Budget	2011 Projected	2010 Actual	2009 Actual	2008 Actual
Revenues					
Adult Programs	17,000.00	15,000.00	12,700.00	12,675.00	6,250.00
Advertising Income	25,000.00	18,000.00	18,150.00	17,500.00	12,750.00
Capital Asset Sales	0.00	0.00	0.00	0.00	0.00
Concession Income	45,500.00	45,000.00	38,900.00	46,650.00	27,000.00
Grant Receipts	0.00	7,500.00	500.00	0.00	32,200.00
Interest Income	500.00	100.00	1,200.00	250.00	5,950.00
Misc Income	1,500.00	1,500.00	15,000.00	35,600.00	8,500.00
Mobile Phone Tower	9,850.00	9,850.00			
Park Fees	1,000.00	0.00	2,200.00	1,835.00	4,600.00
Real Estate Taxes	53,000.00	58,000.00	59,500.00	36,000.00	44,645.00
Facility Income	45,000.00	30,000.00	32,000.00	28,300.00	13,870.00
Sales Tax	334,000.00	450,000.00	428,500.00	389,100.00	399,150.00
Sales Tax Capital Impro	110,000.00	160,000.00	140,000.00	0.00	0.00
Special Event Income	20,000.00	0.00	0.00	0.00	0.00
Swim Pool Income	105,000.00	110,000.00	105,000.00	98,900.00	17,400.00
Youth Programs	145,500.00	115,000.00	120,850.00	162,365.00	151,800.00
	912,850.00	1,019,950.00	974,500.00	829,175.00	724,115.00

Expenses Supplies/Services	2012 Budget	2011 Projected	2010 Budget	2009 Actual	2008 Actual
Advertising	1,000.00	1,000.00	3,000.00	5,550.00	4,200.00
Building Maint	2,000.00	1,500.00	5,250.00	6,700.00	8,300.00
Chemicals	9,000.00	9,000.00	9,200.00	15,650.00	7,300.00
Contract Labor	5,000.00	15,000.00	18,500.00	23,700.00	13,900.00
Dues & Subscriptions	0.00	0.00	465.00	270.00	800.00
Equipment-Sports	0.00	3,000.00	550.00	1,120.00	1,200.00
Insurance	19,400.00	20,000.00	22,000.00	28,000.00	19,900.00
Landscaping	1,000.00	1,500.00	550.00	145.00	3,100.00
Legal	1,000.00	500.00	2,400.00	4,550.00	5,325.00
Professional	5,000.00	14,000.00	12,500.00	11,550.00	16,500.00
Office Supplies	7,000.00	7,500.00	9,350.00	16,635.00	14,500.00
Repairs & Maintenance	10,000.00	10,000.00	11,100.00	61,700.00	10,750.00
Supplies - General	12,000.00	13,000.00	12,900.00	26,350.00	16,300.00
Supplies - Sports	18,000.00	18,000.00	21,050.00	27,200.00	18,200.00
Supplies - Aquatic	5,500.00	6,000.00	3,850.00	16,125.00	2,800.00
Supplies - Grounds	1,000.00	1,500.00	200.00	100.00	0.00
Telephone	6,000.00	10,000.00	11,800.00	8,800.00	7,900.00
Travel & Training	1,000.00	0.00	825.00	1,830.00	5,025.00
Turf Maintenance	1,000.00	1,000.00	0.00	1,800.00	5,900.00
Utilities - Electric	47,500.00	40,000.00	47,275.00	47,448.00	30,500.00
Utilities - Gas	8,000.00	8,500.00	7,000.00	5,575.00	6,700.00
Utilities - Other	0.00	0.00	1,700.00	4,350.00	1,200.00
Vehicle Expense - Gas	2,500.00	4,000.00	1,050.00	5,600.00	11,500.00
Vehicle Expense - Other	2,750.00	4,000.00	2,625.00	3,050.00	1,700.00
	165,650.00	189,000.00	205,140.00	323,798.00	213,500.00

Expenses	2012	2011	2010	2009	2008
Personnel	**Budget**	**Projected**	**Budget**	**Actual**	**Actual**
Group Insurance	15,000.00	24,500.00	32,500.00	26,400.00	22,200.00
Payroll Taxes	22,185.00	25,245.00	25,850.00	34,100.00	25,450.00
Retirement	7,200.00	9,400.00	8,100.00	5,800.00	6,650.00
Salaries - Full Time	190,000.00	180,000.00	168,350.00	189,500.00	213,260.00
Salaries - Seasonal	100,000.00	150,000.00	168,000.00	250,000.00	118,700.00
Salaries - Overtime	2,500.00	1,000.00	1,000.00	5,500.00	500.00
	336,885.00	390,145.00	403,800.00	511,300.00	386,760.00
Debt Service					
Fiscal Agent Fees	4,000.00	4,500.00	4,200.00	6,150.00	2,550.00
Interest Expense	260,000.00	265,000.00	319,066.00	286,916.00	76,591.00
Principal Expense	156,000.00	135,000.00	117,811.00	100,000.00	90,000.00
	420,000.00	404,500.00	441,077.00	393,066.00	169,141.00
Special Event Expenses					
Concessions	27,500.00	21,000.00	23,200.00	40,470.00	20,300.00
Special Events	10,000.00	6,750.00	6,900.00	11,000.00	9,125.00
Supplies-Special Events	8,500.00	4,500.00	16,225.00	18,100.00	9,850.00
	46,000.00	32,250.00	46,325.00	69,570.00	39,275.00
	968,535.00	1,015,895.00	1,096,342.00	1,297,734.00	808,676.00

The originally budgeted $300,000 principal payment included $150,000 for Mid-MO Bank that we are postponing and will correct as part of year end budget adjustment.

2012 Debt payment schedule: $381,000 toward the three Park COP's

$ 25,000 toward the Mid-Missouri Bank Loan

$ 10,000 toward the repayment of the W-S Fund

2011 Debt payment schedule will be adjusted at end of year to reflect a $24,000 payment to Mid-MO Bank plus payment of the three Park COP's

Summary	
2012 Projected Beg Operating Balance	$72,482.94
Investment Funds	$12,790.00
2012 Projected Income	$912,850.00
Total	998,122.94
2012 Projected Expenditures	$968,535.00
2012 Projected Ending Operating Fund Balance	$29,587.94